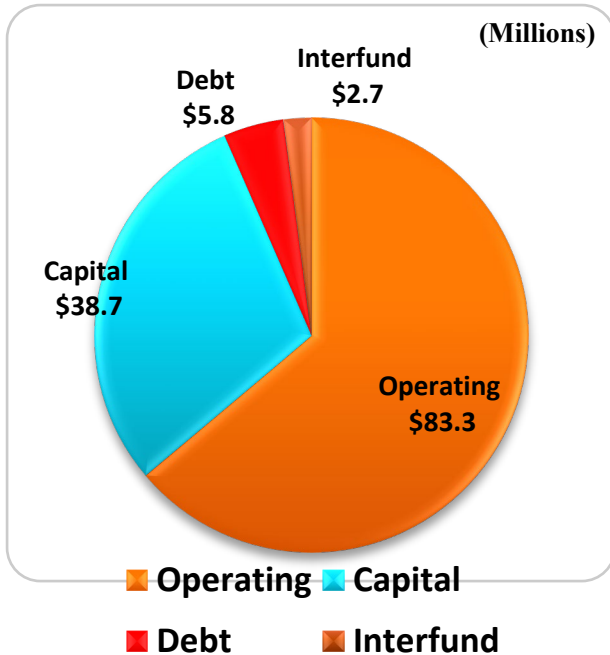




2021 City of Batavia Draft Budget

2021 Budget for All Funds

Total Budget \$130.5M



Fund	Total	Operating	Capital	Debt	Interfund*
	(Millions)				
General	\$29.9	\$26.7	\$0.4	\$0.0	\$2.7
MFT	\$1.9	\$0.0	\$1.9	\$0.0	\$0.0
Capital	\$17.6	\$0.0	\$17.6	\$0.0	\$0.0
GF Debt	\$1.2	\$0.0	\$0.0	\$1.2	\$0.0
Electric	\$55.0	\$44.3	\$9.2	\$1.5	\$0.0
Water	\$12.1	\$3.7	\$7.2	\$1.2	\$0.0
Sewer	\$7.6	\$3.4	\$2.4	\$1.9	\$0.0
Insurance	\$5.2	\$5.2	\$0.0	\$0.0	\$0.0

* Transfers to other funds (Revenue in other funds)

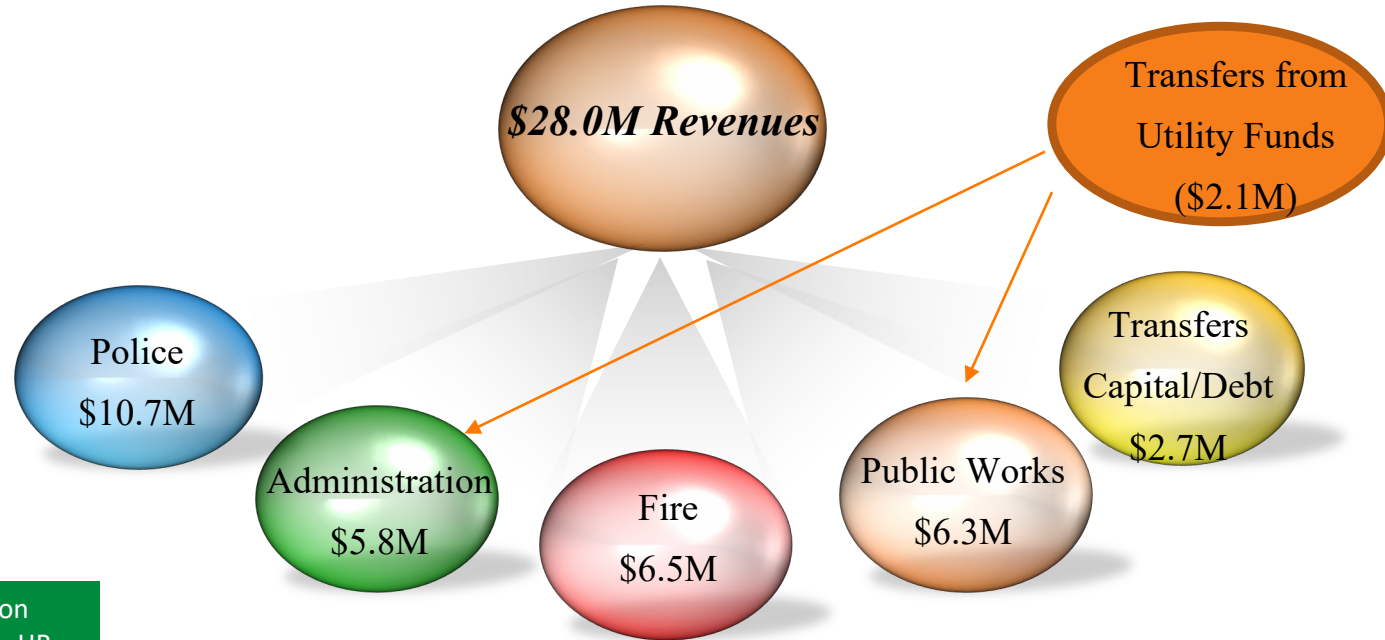
Budget, Surplus and Reserves

All Funds are budgeted to meet reserve levels

	GF	Electric	Water	Sewer
Revenues	28,014,679	48,012,000	10,650,500	6,478,196
Expenses	29,856,275	54,967,006	12,102,700	7,606,659
<i>Surplus/(Deficit)</i>	<i>(1,841,596)</i>	<i>(6,955,006)</i>	<i>(1,452,200)</i>	<i>(1,128,463)</i>
Capital/Other	426,873	9,164,967	7,196,871	2,350,540
Reserves	10,803,949	12,015,744	1,660,130	3,959,169
<i>Days Operation</i>	<i>134</i>	<i>96</i>	<i>124</i>	<i>275</i>

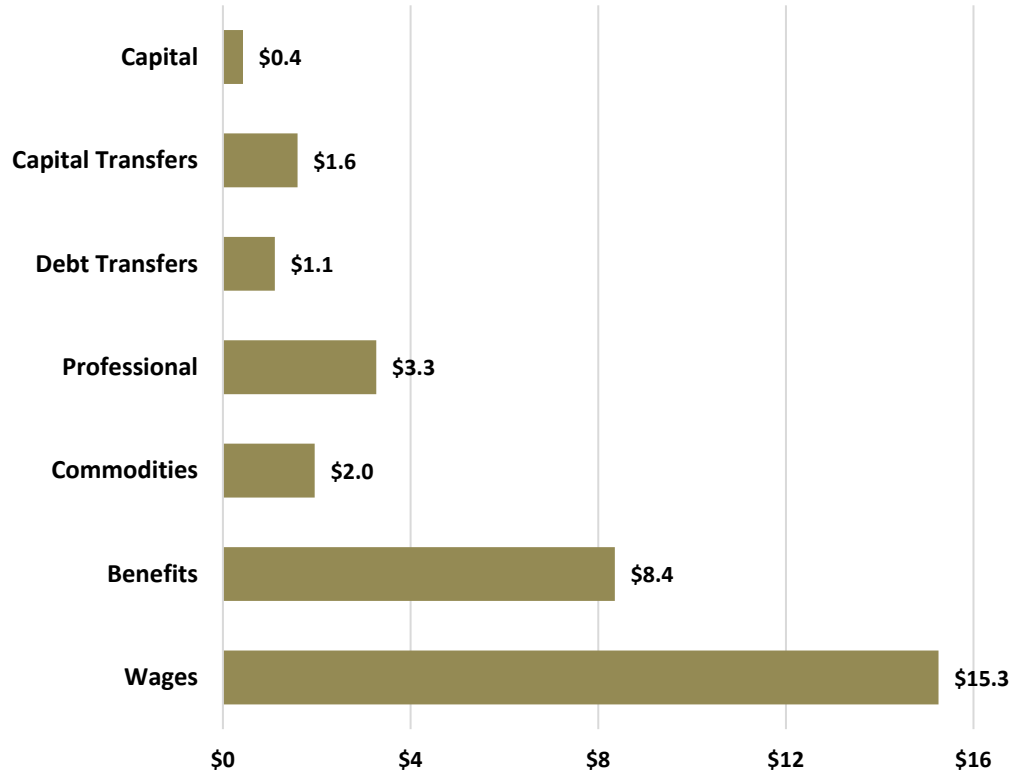
General Fund Expenditures of \$29.9M

How Revenues are Allocated



Administration
includes Admin, HR,
C&ED, IT, Finance & UB

**2021 General Fund Budget by Type (Millions) \$29.9M
Less Negative Exp \$2.1M from Utilities**



General Fund - continued

- \$766K Increase for wages (over projected spending)
 - \$80K Economic Development Manager
- \$450K Increase for Police & Fire Pension
- \$160K Other Benefit Cost Increases (Ins, FICA)
- \$40K Tri-Com Increase
- \$250K Increase to Street Transfer (\$600K total)
- \$75K Dam Study
- \$72K Vehicles
- \$60K Entrance Signs
- \$72K Columbarium (\$25K donation) west side cemetery

General Fund Projections

General Fund	2021	2022	2023	2024	2025	2026	2027
Revenue	28,014,679	28,574,973	29,146,472	33,401,401	34,069,430	35,260,818	36,680,034
HR Sales Tax			3,600,000				
Property Tax or Other					500,000	700,000	750,000
Total Revenue	28,014,679	28,574,973	32,746,472	33,401,401	34,569,430	35,960,818	37,430,034
Expenditures							
Capital	426,873	400,000	400,000	400,000	400,000	400,000	1,700,000
Operations	26,683,552	27,750,894	28,860,930	30,015,367	31,215,982	32,464,621	33,763,206
Transfers-Debt	1,106,906	1,101,556.00	1,105,606.00	1,113,756.00	1,110,856.00	407,206	408,806
Transfers-Capital	1,638,944	1,838,944	2,038,944	2,263,944	2,488,944	2,763,944	3,113,944
Total Expenditures	29,856,275	31,091,394	32,405,480	33,793,067	35,215,782	36,035,771	38,985,956
Surplus (Deficit)	(1,841,596)	(2,516,422)	340,992	(391,666)	(646,352)	(74,953)	(1,555,921)
Ending Cash	10,803,949	8,287,528	8,628,520	8,236,854	7,590,502	7,515,549	5,959,628
Days Operation w/o Capital Transfers	142	105	105	97	86	83	64
Days Operation with Capital Transfers	134	99	98	90	80	77	58

General Fund Projections

General Fund	2021	2022	2023	2024	2025	2026	2027
Revenue	28,014,679	28,574,973	29,401,472	33,916,501	34,849,832	35,801,828	36,772,865
HRSales Tax			3,600,000				
Property Tax or Other		250,000	250,000	250,000	250,000	250,000	250,000
Total Revenue	28,014,679	28,824,973	33,251,472	34,166,501	35,099,832	36,051,828	37,022,865
Expenditures							
Capital	426,873	400,000	400,000	400,000	400,000	400,000	1,700,000
Operations	26,683,552	27,750,894	28,860,930	30,015,367	31,215,982	32,464,621	33,763,206
Transfers-Debt	1,106,906	1,101,556.00	1,105,606.00	1,113,756.00	1,110,856.00	407,206	408,806
Transfers-Capital	1,638,944	1,838,944	2,038,944	2,263,944	2,488,944	2,763,944	3,113,944
Total Expenditures	29,856,275	31,091,394	32,405,480	33,793,067	35,215,782	36,035,771	38,985,956
Surplus (Deficit)	(1,841,596)	(2,266,422)	845,992	373,434	(115,950)	16,057	(1,963,091)
Ending Cash	10,803,949	8,537,528	9,383,520	9,756,954	9,641,004	9,657,061	7,693,970
Days Operation w/o Capital Transfers	142	108	114	114	109	107	82
Days Operation with Capital Transfers	134	102	107	107	101	99	75

Street Projects (Fund 18, 43)



- Main Street VanNortwick to Randall Preliminary \$300K
 - Prairie Wilson Intersection Design \$360K
 - Resurfacing and Crackfill \$1.9M
 - Curb/Sidewalks/Parking Lot/Patching \$715K
 - Includes Sidewalk for Prairie St of \$50K
 - Road Diet \$150K
- Funding is planned to increase each year up to 2027 until we are transferring \$2M from the GF – 2021 is \$600K

Street Capital Projections

Street Capital	2021	2022	2023	2024	2025	2026	2027
Revenue							
Gas Tax & Transfer	1,100,500	1,350,555	1,551,230	1,752,006	1,977,882	2,203,871	2,479,973
Grants	243,600						
MFT Revenue (18)	960,139	960,139	980,000	980,000	980,000	980,000	980,000
Rebuild Illinois Funds (19)	572,156	572,156					
Increase fr GF	250,000	200,000	200,000	225,000	225,000	275,000	275,000
Total Revenue	3,126,395	3,082,850	2,731,230	2,957,006	3,182,882	3,458,871	3,734,973
Expenditures							
Capital (43 & 19)	864,000	1,454,350	850,000	780,000	1,000,000		700,000
Maintenance (43)	834,000	300,000	1,200,000	1,700,000	2,000,000	2,200,000	2,300,000
Maintenance (18)	1,870,000	2,000,000	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Expenditures	3,568,000	3,754,350	3,550,000	3,480,000	4,000,000	3,200,000	4,000,000
Ending Cash	3,002,942	2,331,442	1,512,672	989,678	172,560	431,431	166,404

Drainage Projects (Fund 33)

- Fermilab Design \$100K
- Mahoney Creek Watershed Planning \$65K
- Carriage Crest Recharge Basin \$414K
- Ward 1 – complete last phase \$844K
- Storm Sewer Lining Prairie St, West Side Cemetery \$180K
- Stewardship of Detention Basins & Braeburn Marsh \$80K

- Need Funding for Carriage Crest, Fermi & Mahoney Creek
 - Increased Property Taxes in lieu of Stormwater Utility
 - Issued Bonds in 2017 to Fund Ward 1 & Area 3 – half of tax goes to debt
 - Balance for projects after debt \$350K

Storm Water Capital Projections

Storm Water Capital	2021	2022	2023	2024	2025	2026	2027
Revenue	775,000	775,000	775,000	775,000	775,000	775,000	775,000
Less Transfer to Debt	(411,056)	(408,706)	(411,206)	(408,406)	(410,456)	(407,206)	(407,206)
Less New Debt (\$2.25M)			(158,000)	(158,000)	(158,000)	(158,000)	(158,000)
Bonds	250,000	2,000,000					
Total Revenue	613,944	2,366,294	205,794	208,594	206,544	209,794	209,794
Expenditures							
Capital/Other	1,452,900	2,086,100					9,406,000
Maintenance	261,420	225,000	225,000	225,000	225,000	225,000	225,000
Total Expenditures	1,714,320	2,311,100	225,000	225,000	225,000	225,000	9,631,000
Ending Cash	16,608	71,802	52,596	36,190	17,734	2,528	(9,421,206)

Building Capital Projects (Fund 48)

- Building Renovations \$1.2M
 - Includes abatement (lead paint), entrances, office relocations, safety measures
- High Speed Cable 250K
- Jail Intercom/Doors \$100K
- Roof Safety Cable \$90K
- New Roof at PW Building \$500K

Building Capital	2021	2022	2023	2024	2025
Revenue	178,000	180,000	180,000	180,000	180,000
Additional Transfer		275,000			
Total Revenue	178,000	455,000	180,000	180,000	180,000
Expenditures					
Other	767,668		50,000	-	345,000
Remodel	1,150,000	605,000	120,000		
Total Expenditures	1,917,668	605,000	170,000	-	345,000
Ending Cash	150,598	598	10,598	190,598	25,598

Electric Utility

- No Rate Increase for 2021 (none since 2015)
- \$9.1M Capital Projects – cash funded
 - Transmission work Windmill Cove
 - Paramount Sub & Breakers
 - Pole Inventory/Assessment
 - SCADA Upgrade

Electric	2021	2022	2023	2024	2025
Revenue*	48,012,000	48,492,120	49,946,884	50,571,220	51,076,932
Expense					
Capital	9,164,967	2,338,000.00	2,545,000.00	3,204,000.00	3,135,000.00
Operations	44,309,689	44,752,786	45,200,314	45,652,317	46,108,840
Debt	1,492,350	1,495,050	1,493,050	1,492,300	1,490,650
Total Expense	54,967,006	48,585,836	49,238,364	50,348,617	50,734,490
Surplus (Deficit)	(6,955,006)	(93,716)	708,520	222,603	342,442
Ending Cash	12,015,744	11,922,028	12,630,548	12,853,151	13,195,593
Days Operation	96	94	99	100	101

*Rate increase 2023 - 3%

Water Utility

- 3% Rate Inc - \$1.18/month avg user
- \$4M Bonds issued in 2020/\$800K IEPA Loan
- Future Bonds 2022 & 2024 - \$2M each
- \$7.2M in Capital
 - Watermain Ward 1
 - Treatment Plant Funded by IEPA Loan
 - Lead Service Replacement (only with IEPA forgivable loan)
 - Chlorine Booster Station SE side

Water	2021	2022	2023	2024	2025
Revenue*	5,206,500	5,362,695	5,523,576	5,689,283	5,859,962
IEPA Forgivable	2,194,000	1,739,273			
Bonds/IEPA	3,250,000	2,500,000		2,000,000	
Total Revenue	10,650,500	9,601,968	5,523,576	7,689,283	5,859,962
Exepnse					
Capital	7,196,871	3,594,273	1,052,200	132,800	1,644,200
Operations	3,664,792	3,738,088	3,812,850	3,889,107	3,966,889
Debt	1,241,037	1,341,037	1,630,037	1,630,037	1,126,037
Total Expense	12,102,700	8,673,398	6,495,087	5,651,944	6,737,126
Surplus (Deficit)	(1,452,200)	928,570	(971,511)	2,037,340	(877,164)
Ending Cash	1,660,130	2,588,700	1,617,189	3,654,529	2,777,365
Days Operation	124	186	108	242	199

*3% rate increase every year

Wastewater Utility

- No Rate Increase for 2021 (skipping due to COVID)
- Treatment Plant Capital - \$775K
 - Equipment \$400K
 - Design Phase 2 WWTP (2023 \$26M)
- Sanitary Sewer \$1.5M
 - Main Street CIPP Lining
 - Other Sewer Lining

Sewer	2021	2022	2023	2024	2025
Revenue*	6,255,500	6,505,720	6,765,949	7,036,587	7,318,050
Bonds/IEPA			11,900,000	11,900,000	1,900,000
Total Revenue	6,255,500	6,505,720	18,665,949	18,936,587	9,218,050
Expense					
Capital	2,350,540	2,695,000	12,450,000	12,400,000	2,450,000
Operations	3,405,692	3,473,806	3,543,282	3,614,148	3,686,431
Debt	1,850,427	2,001,617	2,001,617	2,726,617	3,451,617
Total Expense	7,606,659	8,170,423	17,994,899	18,740,765	9,588,048
Surplus (Deficit)	(1,351,159)	(1,664,703)	671,050	195,822	(369,997)
Ending Cash	3,959,169	2,294,466	2,965,516	3,161,338	2,791,341
Days Operation	275	153	195	182	143

*Rate increase of 4% in 2022-2026 (no increase in 2021)